

## PROTOCOL FOR VIRTUAL GENERAL MEETINGS

Koninklijke Vopak N.V. (Royal Vopak) has proposed to its general meeting (GM) an amendment to its articles of association pursuant to which, if and when allowed under applicable law, Royal Vopak's Executive Board (EB) may decide whether (and, if so, under what conditions) the GM would be accessible exclusively through the use of electronic means (Virtual GM).

Any Virtual GM must be convened in accordance with applicable law. Royal Vopak will use electronic means through which all attending shareholders can be identified, can directly exercise their voting rights and can directly take note of, and take part in, the Virtual GM through a two-way audiovisual means of communication.

As a general principle, Royal Vopak welcomes, values and encourages dialogue with its shareholders and other stakeholders. For that reason, Royal Vopak shall not convene Virtual GMs with the deliberate intent of discouraging shareholder engagement or dialogue nor designed to disenfranchise shareholders of their statutory rights. Nevertheless, situations may arise in which Royal Vopak could consider it to be appropriate (or even preferable) to convene a Virtual GM. Whilst this protocol has been prepared to provide guidance in describing those situations, it is not an exhaustive list and Royal Vopak may amend or supplement this protocol from time to time.

- Global Reach: Virtual GMs allow shareholders from around the world to participate without the need for travel. Virtual GMs may be used as a tool to improve shareholder engagement and participation if the EB believes this to be in the best interests of Royal Vopak and its business, having due regard to relevant stakeholder interests.
- Environmental Impact: Virtual GMs are environmentally friendly as they reduce the carbon footprint associated with travel and venue usage. This aligns with Royal Vopak's sustainability goals.
- Pandemic or Crisis Situations: During times of crisis, such as a pandemic (e.g. COVID-19), natural disaster or terrorist threat, Virtual GMs provide a safe alternative to physical GMs, protecting the health, safety and wellbeing of the attendees of the GM while at the same time ensuring business continuity and shareholder engagement.

- Accessibility: Virtual GMs increase accessibility for shareholders who may have mobility issues or other disabilities that make it difficult for them to attend physical GMs. Those shareholders can participate from the comfort of their own homes using computers or mobile devices, providing them equal access to GMs.
- Security and Control: Virtual GMs can offer enhanced security features, such as encryption and authentication mechanisms, to ensure the confidentiality and integrity of discussions and voting processes and the privacy of the attendees. This can mitigate the risk of unauthorized access or undue disruptions.
- Cost-Effectiveness: Hosting Virtual GMs can be more cost-effective than organizing physical GMs. There are no expenses associated with venue rental, catering, travel, accommodation, or other logistical arrangements typically required for physical GMs. Royal Vopak may conclude that the costs and inefficiencies associated with a physical GM would be disproportionate compared to a Virtual GM.

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